

# *A* Strategic **Plan** for 2009-2013



JULY 2008

**Robin Arnold-Williams, Secretary**



*Washington State*  
Department of Social  
& Health Services

## Department of Social and Health Services

Robin Arnold-Williams, Secretary  
Blake Chard, Deputy Secretary



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Kathy Leitch, Assistant Secretary

### **Children's Administration**

Cheryl Stephani, Assistant Secretary

### **Economic Services Administration**

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### **Health and Recovery Services Administration**

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### **Juvenile Rehabilitation Administration**

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- Risk Management

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- Administrative Services
- Facilities Management
- Human Resources
- Fraud Investigation
- Fiscal and Mail Support

#### **Public Affairs**

- Communications
- Diversity Affairs
- Government and Community Relations
- Indian Policy and Support Services

#### **Special Commitment Center Vocational Rehabilitation**

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